## جيآي, بيكابيتال CAPITAL

Target Price: SAR2.70/share Current Price: SAR2.21/share Upside: ~21.8% (+Div. Yield: 2.0%) Rating: Overweight

# **Americana Restaurants International**

### Focusing on core markets with a slow recovery in LFL sales

- 1Q25 earnings miss on higher-than-expected S&M cots, and increased net finance costs, offsetting top-line growth.
- We cut our top-line and earnings estimates by 3-4% and 18-28% for 2025e and 2026e, respectively on slower-than-expected yield per outlet and higher finance costs.
- Our revised blended 1-year forward TP stands at SAR2.7/sh (SAR3.3/sh earlier), with an Overweight rating and an upside of 21.8%.

**1Q25 results:** Americana reported broadly in line 1Q25 revenue at USD573mn, rising 16.2% y/y, driven by LFL sales growth, and store expansion. The top-line growth is despite softening consumer demand in certain markets, alongside Ramadan seasonality, and currency devaluation impact. Furthermore, gross profit (+19.2% y/y) outpaced revenue growth and came in at USD303mn (in line), primarily due to enhanced supply chain and procurement efficiencies and decrease in commodity prices by 0.4% y/y. However, operating (+33.7% y/y; USD46mn) missed our estimate of USD56mn with operating margin coming at 7.9%, ~2.02ppts below our estimated margin due to higher-than-expected S&M costs. This, along with higher-than-expected net finance costs and income tax/zakat provision capped the earnings growth. Accordingly, net profit rose by 16.5% y/y to USD32.6mn (including +USD7.4mn one off item), missing our (USD45mn) and consensus (USD38mn) estimates.

Focused execution in core markets: Americana is strategically focusing its footprint expansion mostly on less impacted geographies (include KSA, UAE, Kuwait, and Iraq) to accelerate its recovery. Consequently, the company aims to open 150-160 net stores openings throughout 2025e (GIBCe: 140 NSOs on a conservative basis), with 14 new stores already launched by 1Q in addition to the acquisition of 46 Pizza Hut Oman stores in Jan25, reaching a store count of 2,630 as of 1Q25 (40 net addition q/q). Additionally, the company has a total store pipeline of 141, driven by i) 40 stores that are currently under construction, ii) 51 sites that are already secured and iii) 50 approved feasibility study sites.

**Recovery is unfolding, though slower than anticipated:** Despite the seasonality impact of Ramadan, Americana delivered healthy performance in 1Q25, including a 9% y/y rise in yield per store and a 13.9% y/y increase in like-for-like (LFL) sales. Breaking down performance by brand: KFC saw a 14.8% rise (LFL sales +12.6%), Hardee's surged by 26.6% (LFL sales +22.7%), Pizza Hut rose 24.5% (LFL sales +17.9%), and Krispy Kreme recorded 0.7% rise (LFL sales +3.1%).

| US\$mn              | 2023a | 2024a | 2025e | 2026e |
|---------------------|-------|-------|-------|-------|
| Revenue             | 2,413 | 2,197 | 2,447 | 2,659 |
| Revenue growth      | 1.5%  | -9.0% | 11.4% | 8.7%  |
| Gross Profit        | 1,262 | 1,167 | 1,306 | 1,443 |
| Gross Profit margin | 52.3% | 53.1% | 53.4% | 54.3% |
| EBITDA              | 544   | 470   | 542   | 620   |
| Op. income          | 291   | 192   | 244   | 309   |
| Net profit          | 262   | 151   | 193   | 253   |
| Net profit margin   | 10.9% | 6.9%  | 7.9%  | 9.5%  |
| EPS (cents)         | 3.1   | 1.9   | 2.3   | 3.0   |
| P/E                 | 19.1x | 31.2x | 25.7x | 19.6x |

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| Stock data            |        |
|-----------------------|--------|
| TASI ticker           | 6015   |
| Mcap (SARmn)          | 18,616 |
| Trd. Val (3m) (SARmn) | 65.4   |
| Free float            | 15.1%  |
| QFI holding           | 4.4%   |
| TASI FF weight        | 0.29%  |
| Source: Bloomberg     |        |





Source: Bloomberg

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Geographically, Kuwait led the recovery with a ~20% y/y increase in revenue per store, followed by Egypt at ~10% y/y. The UAE and other markets experienced an ~8% y/y rise, while KSA, being the least affected, remained relatively stable with a 3% y/y increase. In contrast, Oman's Pizza Hut operations showed lower profitability compared to other regions, signaling a significant opportunity for improvement.

While these results are promising, Americana has not yet fully regained pre-crisis performance levels across all markets. Additionally, the company saw a rise in home delivery share (46% in 1Q25 vs 41% in 1Q24), further adding pressure on margins. Overall, Americana appears to be on a solid recovery trajectory, with a clearer outlook expected in 2Q25 as the full impact of Ramadan is reflected in 1Q25 results, unlike the split impact observed between 1Q24 and 2Q24. Overall, we conservatively expect yield per outlet to rise by 3-4% y/y (5-6% earlier) in 2025-26e, primarily driven by growth in its core markets.

Considering the store pipeline along with a gradual improvement in LFL sales and yield per outlet, we project a top-line CAGR of 8.7% (9.9% earlier) for 2024-28e, with an operating profit margin averaging 11% (12.1% earlier) for the same period. Further, we anticipate net profit will outpace revenue growth by better operating efficiency and higher other income, with a projected CAGR of 21.0% for the same period.

**Change in estimates:** Following a revision in our forecast, we have cut our top-line estimates by 3-4% for 2025-26e to factor in slower than expected yield per outlet. Further, we have lowered our earnings by 28% for 2025e and 18% for 2026e, factoring in increased finance costs, higher taxation, and lower-than-expected other income.

| Lichan                  |         | 2025e   |          |         | 2026e   |          |
|-------------------------|---------|---------|----------|---------|---------|----------|
| US\$mn                  | Current | Earlier | % Change | Current | Earlier | % Change |
| Revenues                | 2,447   | 2,528   | -3%      | 2,659   | 2,763   | -4%      |
| Gross profit            | 1,306   | 1,345   | -3%      | 1,443   | 1,470   | -2%      |
| GPM %                   | 53.4%   | 53.2%   |          | 54.3%   | 53.2%   |          |
| <b>Operating Profit</b> | 244     | 296     | -18%     | 309     | 342     | -10%     |
| OPM %                   | 10.0%   | 11.7%   |          | 11.6%   | 12.4%   |          |
| Net profit              | 193     | 269     | -28%     | 253     | 310     | -18%     |
| NPM %                   | 7.9%    | 10.6%   |          | 9.5%    | 11.2%   |          |

Figure 2: Revision in estimates

Source: GIB Capital

Valuation and risks: Post 1Q25 earnings miss, we revise our 1Y forward target price to SAR2.7/share (SAR3.3/share earlier) based on blended valuation using DCF and P/E (25x average 2025-26 EPS) methods, implying an upside of 21.8% and an Overweight rating. Key downside risks are the outbreak of more geopolitical tension, further currency devaluation in Egypt and Lebanon, an increase in competition leading to a decline in pricing, failure to deliver expansion targets, and an increase in inflation.

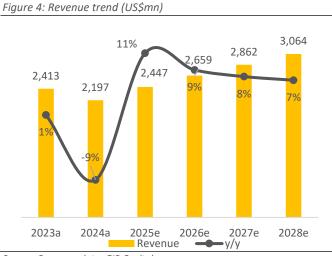
#### Figure 3: 1Q25 results summary

| USŚmn             | 1Q25  | 1024  | v/v %        | 4Q24  | q/q %  | GIBC est. | Variance % |
|-------------------|-------|-------|--------------|-------|--------|-----------|------------|
| Revenues          | 573   | 494   | 16.2%        | 589   | -2.6%  | 563       | 1.8%       |
| Cost of Goods     | 270   | 239   | 13.0%        | 274   | -1.1%  | 262       | 3.3%       |
| Gross Profit      | 303   | 254   | <b>19.2%</b> | 315   | -3.9%  | 301       | 0.6%       |
| Opex              | 257   | 220   | 16.9%        | 266   | -3.1%  | 245       | 5.0%       |
| Operating Profit  | 46    | 34    | 33.7%        | 50    | -8.5%  | 56        | -18.8%     |
| Net Income*       | 33    | 28    | 16.5%        | 41    | -21.1% | 45        | -26.7%     |
| Gross Margin      | 52.8% | 51.5% |              | 53.5% |        | 53.5%     |            |
| Operating Margin  | 7.9%  | 6.9%  |              | 8.5%  |        | 10.0%     |            |
| Net Profit Margin | 5.7%  | 5.7%  |              | 7.0%  |        | 7.9%      |            |

Source: Company data, GIB Capital, \*Include one-offs item

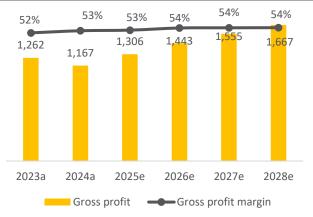
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### **Financial analysis in charts**



Source: Company data, GIB Capital

Figure 6: Gross profit and gross margin trend (US\$mn)

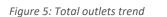


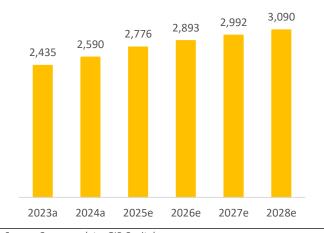
Source: Company data, GIB Capital

Figure 8: Net income and net margin trend (US\$mn)

349 324 10% 10% 11% 289 11 8% 262 8% 253 193 151 2023a 2024a 2025e 2026e 2027e 2028e 2029e Net profit ----- Net profit margin

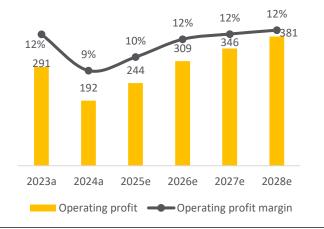
Source: Company data, GIB Capital



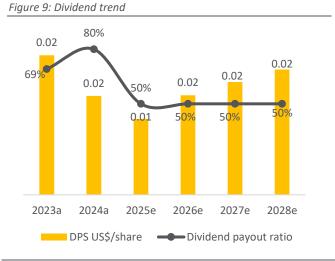


Source: Company data, GIB Capital

Figure 7: Operating profit and operating margin trend (US\$mn)



Source: Company data, GIB Capital



Source: Company data, GIB Capital

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## **Financials**

#### Figure 10: Summarized basic financial statements (US\$mn)

| 5                   | 1 / / |       |       |       |
|---------------------|-------|-------|-------|-------|
| Income statement    | 2023a | 2024a | 2025e | 2026e |
| Revenue             | 2,413 | 2,197 | 2,447 | 2,659 |
| revenue y/y         | 1%    | -9%   | 11%   | 9%    |
| COGS                | 1,152 | 1,029 | 1,140 | 1,216 |
| Gross Profit        | 1,262 | 1,167 | 1,306 | 1,443 |
| Gross Profit margin | 52%   | 53%   | 53%   | 54%   |
| G&A                 | 192   | 185   | 198   | 209   |
| S&M                 | 777   | 785   | 871   | 931   |
| Operating profit    | 291   | 192   | 244   | 309   |
| Operating margin    | 12%   | 9%    | 10%   | 12%   |
| Finance income      | 15    | 16    | 15    | 18    |
| Finance costs       | 31    | 36    | 38    | 37    |
| Net income          | 262   | 151   | 193   | 253   |
| Net margin          | 11%   | 7%    | 8%    | 10%   |
| у/у                 | 0%    | -42%  | 28%   | 31%   |
| EPS                 | 0.03  | 0.02  | 0.02  | 0.03  |
| DPS                 | 0.02  | 0.02  | 0.01  | 0.02  |
| Payout              | 69%   | 80%   | 51%   | 50%   |
| EBITDA              | 544   | 470   | 542   | 620   |
|                     |       |       |       |       |

| Balance Sheet                | 2023a | 2024a | 2025e | 2026e |
|------------------------------|-------|-------|-------|-------|
| Inventories                  | 156   | 134   | 149   | 159   |
| Trade Receivables            | 109   | 110   | 123   | 134   |
| Other Current Assets         | 296   | 214   | 214   | 214   |
| Cash and Equivalents         | 88    | 81    | 149   | 259   |
| Total Current Assets         | 649   | 540   | 635   | 766   |
| Intangible Assets            | 67    | 59    | 59    | 59    |
| Property, Plant & Equipment  | 327   | 329   | 315   | 286   |
| Total Non-Current Assets     | 908   | 967   | 1,030 | 1,088 |
| Total Assets                 | 1,557 | 1,507 | 1,665 | 1,853 |
| Current Liabilities          | 658   | 630   | 686   | 723   |
| Non-current Liabilities      | 448   | 479   | 515   | 539   |
| Equity                       | 451   | 398   | 464   | 591   |
| Total Equity and Liabilities | 1,557 | 1,507 | 1,665 | 1,853 |
| BVPS                         | 0.1   | 0.0   | 0.1   | 0.1   |
|                              |       |       |       |       |
| Cashflow                     | 2023a | 2024a | 2025e | 2026e |
| Cashflow from Operations     | 540   | 433   | 553   | 616   |
| Cashflow from Investing      | -436  | -21   | -50   | -31   |
| Cashflow from Financing      | -308  | -409  | -435  | -475  |
| Total Cashflows              | -204  | 2     | 68    | 110   |

Source: Company, GIB Capital

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| igure 2: Key ratios                 |       |       |       |               |
|-------------------------------------|-------|-------|-------|---------------|
| Key ratios                          | 2023a | 2024a | 2025e | <b>2026</b> e |
| Profitability ratios                |       |       |       |               |
| RoA                                 | 17%   | 10%   | 12%   | 14%           |
| RoE                                 | 58%   | 38%   | 42%   | 43%           |
| Sales/Assets                        | 155%  | 146%  | 147%  | 143%          |
| Net margin                          | 11%   | 7%    | 8%    | 10%           |
| EBITDA margin                       | 23%   | 21%   | 22%   | 23%           |
| Liquidity ratios                    |       |       |       |               |
| Current Assets/ Current Liabilities | 1.0   | 0.9   | 0.9   | 1.1           |
| Receivable Days                     | 17    | 18    | 18    | 18            |
| Inventory Days                      | 49    | 48    | 48    | 48            |
| Payable days                        | 138   | 139   | 139   | 139           |
| Debt ratios                         |       |       |       |               |
| Net Debt/EBITDA                     | 0.8   | 1.1   | 0.9   | 0.6           |
| Debt/Assets*                        | 33%   | 38%   | 37%   | 35%           |
| Debt/Equity                         | 1.1   | 1.5   | 1.3   | 1.1           |
| Valuation ratios                    |       |       |       |               |
| P/E                                 | 19.1  | 31.2  | 25.7  | 19.6          |
| P/B                                 | 11.0  | 12.5  | 10.7  | 8.4           |
| ev/ebitda                           | 5.0   | 5.8   | 5.1   | 4.4           |
| FCF yield                           | 6.3%  | 6.3%  | 6.2%  | 10.1%         |
| Div Yield                           | 3.6%  | 2.6%  | 2.0%  | 2.5%          |

Source: Company, GIB Capital, \* Debt includes bank facilities taken + lease liabilities. Calculations may differ from those reported by the company

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